REVIEW PAPER





A quantitative systematic review of the association between nurse skill mix and nursing-sensitive patient outcomes in the acute care setting

Diane E. Twigg PhD, RN, RM, Executive Dean, Professor^{1,2} | Yvonne Kutzer MSc, Research Assistant¹ | Elisabeth Jacob PhD, RN, Associate Professor¹ | Karla Seaman MA, BA, Clinical Epidemiology, Pharmacy¹

Correspondence

Diane E. Twigg, Centre for Nursing, Midwifery and Health Services Research, School of Nursing and Midwifery, Edith Cowan University, 270 Joondalup Drive, Joondalup, Western Australia 6027, Australia.

Email: d.twigg@ecu.edu.au

Abstract

Aims: To examine the association between nurse skill mix (the proportion of total hours provided by Registered Nurses) and patient outcomes in acute care hospitals. **Design:** A quantitative systematic review included studies published in English between January 2000 – September 2018.

Data sources: Cochrane Library, CINAHL Plus with Full Text, MEDLINE, Scopus, Web of Science and Joanna Briggs Institute were searched. Observational and experimental study designs were included. Mix-methods designs were included if the quantitative component met the criteria.

Review methods: The Systematic Review guidelines of the Joanna Briggs Institute and its critical appraisal instrument were used. An inverse association was determined when seventy-five percent or more of studies with significant results found this association.

Results: Sixty-three articles were included. Twelve patient outcomes were inversely associated with nursing skill mix (i.e., higher nursing skill mix was significantly associated with improved patient outcomes). These were length of stay; ulcer, gastritis and upper gastrointestinal bleeds; acute myocardial infarction; restraint use; failure-to-rescue; pneumonia; sepsis; urinary tract infection; mortality/30-day mortality; pressure injury; infections and shock/cardiac arrest/heart failure.

Conclusion: Nursing skill mix affected 12 patient outcomes. However, further investigation using experimental or longitudinal study designs are required to establish causal relationships. Consensus on the definition of skill mix is required to enable more robust evaluation of the impact of changes in skill mix on patient outcomes.

Impact: Skill mix is perhaps more important than the number of nurses in reducing adverse patient outcomes such as mortality and failure to rescue, albeit the optimal staffing profile remains elusive in workforce planning.

This is an open access article under the terms of the Creative Commons Attribution License, which permits use, distribution and reproduction in any medium, provided the original work is properly cited.

© 2019 The Authors. Journal of Advanced Nursing Published by John Wiley & Sons Ltd.

3404 wileyonlinelibrary.com/journal/jan J Adv Nurs. 2019;75:3404–3423.

¹School of Nursing and Midwifery, Edith Cowan University, Joondalup, Western Australia, Australia

²Centre for Nursing Research, Sir Charles Gairdner Hospital, Nedlands, Western Australia, Australia

KEYWORDS

nurses, nursing outcomes, outcome assessment, outcomes (health care), outcomes research, patient outcome assessment, review, skill mix, systematic review, treatment outcome

1 | INTRODUCTION

In their report in the year 2000, the World Health Organization highlighted both the importance and the challenges associated with finding the right mixture of healthcare personnel to achieve the best possible outcomes with the staffing resources available (World Health Organization, 2000). In this regard, consideration of the nursing workforce is critical. Skill mix, defined as 'the proportion of total nurse hours provided by Registered Nurses' (Twigg, Duffield, Bremner, Rapley, & Finn, 2012) (page 2,711), is an important element and involves assessing the mix of nursing staff, both registered and unregistered on a ward and varies in configuration dependent on the country where it is discussed. The nurse mix may include Registered Nurses (RNs), Enrolled Nurses, licensed practical nurses (LPNs), certified nursing assistants (CNAs), assistants in nursing (AINs), healthcare assistants, or other classifications (Jacob, McKenna, & D'Amore, 2015).

Various studies have since focussed on the importance of nurse staffing levels in an attempt to define an optimal configuration (Aiken, Clarke, & Sloane, 2002; Kim & Bae, 2018; Leary et al., 2016). Whilst research has explored staffing levels and their impact on patient outcomes, it does not always address nursing skill mix. A systematic review and meta-analysis published in 2007 for example (Kane, Shamliyan, Mueller, Duval, & Wilt, 2007), which analysed nurse staffing levels, focussed on the ratio of Registered Nurses (RNs) to patients and patient outcomes, but not on nurse skill mix.

Despite these efforts, clear evidence-based guidelines on staffing levels are lacking, particularly in regard to skill mix (Brennan, Daly, & Jones, 2013; Sharma, Hastings, Suter, & Bloom, 2016). A recent systematic review (Myers, Pugh, & Twigg, 2018) that examined the importance of nurse skill mix on patient outcomes focussed specifically on stand-alone high acuity areas, meaning that findings from this review may not be easily transferrable to other care settings. The only other systematic review on skill mix and patient outcomes (Lankshear, Sheldon, & Maynard, 2005) examined articles published up to 2004 and highlighted the relationship between nurse staffing factors (Registered Nurse staffing levels and proportion of RNs in the skill mix) and patient outcomes. Their outcomes included mortality rates, complication rates (pneumonia, urinary tract infections, nosocomial infections, wound infections), failure-to-rescue, incidence of adverse events (falls, medication errors), length of stay, or patient satisfaction.

Of additional concern, continuing economic constraints and impending nursing shortages worldwide have led to the increased deployment of less qualified and unregulated health professionals, leading to changes in *skill mix* in the configuration of the nursing teams (Jacob et al., 2015; Roche, Duffield, Friedman, Dimitrelis, & Rowbotham, 2016). This is despite at least one study finding increases in unregulated workers has been associated with poorer

patient outcomes (Twigg et al., 2016). With limited synthesis of the evidence to inform such staffing decisions, there is little guidance for policy makers and managers making those decisions.

The present review aims to expand on previous research by examining more recent studies up to 2018 exploring the impact of nurse skill mix on patient outcomes. The outcome of the review may help inform staffing policy in regard to skill mix changes.

1.1 | Background

The conceptual framework developed by McCloskey and Diers (2005) was used to guide this review and the selection of variables. McCloskey and Diers (2005) examined the effects of health policy on nursing and patient outcomes sing the work of Aiken et al. (2002). McCloskey and Diers (2005) modified Aiken's framework to embed the seminal work of Donabedian's structure-process-outcomes framework (Donabedian, 1966). Structure was identified as nursing workforce characteristics such as nurse-to-patient ratios and skill mix. Process was identified as the processes of care. Outcome was identified as nurse and patient outcomes. This framework has been used to guide further studies including an examination of skill mix (Twigg, Duffield, Bremner, Rapley, & Finn, 2011; Twigg et al., 2012; Twigg, Gelder, & Myers, 2015). In this review, the proportion of total nurse hours provided by Registered Nurses was the structural variable and patient outcomes the outcome variable under review. It was hypothesized that changes in skill mix, for example, fewer Registered Nurse hours, affect the processes of care (such as recognition and response to patient changes) which in turn may impact on patient outcomes.

2 | THE REVIEW

2.1 | Aims

The aim of the review was to synthesize the available quantitative evidence on the association of nursing skill mix and patient outcomes sensitive to nursing care in adult patients in acute care hospitals. As such, the review question was: What effect does skill mix have on nurse sensitive patient outcomes?

2.2 | Design

The review used a quantitative systematic literature review. Methods of the analysis and inclusion and exclusion criteria were identified in advance and documented in a research protocol. The PICOS framework (Population; Intervention; Comparator; Outcome; Study design) (Schardt, Adams, Owens, Keitz, & Fontelo, 2007) was used to refine the inclusion and exclusion criteria and processes and

TABLE 1 PICOS framework

PICOS	Inclusion criteria	Exclusion criteria
Population:	Adult patients (aged over 18 years) in acute care hospital wards. No restrictions were imposed regarding hospital or ward size, teaching status or sector.	Participants in peri-operative, maternity, paediatrics (aged < 18 years), mental health, substance abuse, nursing home or palliative care environments
Intervention:	Studies reviewing a particular type of nursing skill mix or skill mix level and/ or compared them with a different (e.g., baseline) skill mix type or level were included in the review.	Studies examining patient-to-nurse ratios were excluded, as ratios had been covered by another review.
Comparator:	A different nursing skill mix level or no comparator.	
Outcome:	Patient outcomes (sensitive to nursing care) such as mortality, deep vein thrombosis, sepsis, urinary tract infection, pressure injuries, pneumonia, upper gastro-intestinal bleeding, shock/cardiac arrest, central nervous system complications, surgical wound infections, pulmonary failure, physiologic/metabolic derangement, or any others identified (and tested) by researchers as outcomes potentially sensitive to nursing care	
Study design:	Observational/descriptive (includes cross-sectional, prospective/cohort studies, case-control studies) and experimental (includes experimental [RCT], quasi-experimental [time-series etc.]), and mixed methods designs were included if the quantitative component was relevant to the research question.	Qualitative studies

outcomes were guided by the Joanna Brigg Institute for Systematic Reviews. Table 1 outlines the PICOS framework.

Relevant patient outcomes were identified by reviewing existing literature on the topic (Aiken et al., 2014; Duffield et al., 2011; Needleman, Buerhaus, Mattke, Stewart, & Zelevinsky, 2002; Twigg et al., 2011). The review focussed on acute care hospitals and included studies set in general medical, surgical, combined medical/surgical and step-down wards, telemetry units and emergency departments. Acute care settings were chosen as the purpose of this review was to expand on previous studies by specifically examining the importance of skill mix in optimal staffing and previous studies were primarily undertaken in acute care settings. Nurse-reported patient outcomes were not included in the study as the outcome was not directly measured. Exclusion criteria were applied as listed in Table 1.

2.3 | Search methods

Prior to commencing the review, searches were run in Medline and CINAHL to identify whether similar systematic reviews had already been completed in the last 10 years. The PROSPERO register was also checked to determine whether similar reviews were already underway. One study was found to be similar and at the initial protocol development stage, the corresponding author was contacted to determine the progress of the review; however; there was no response provided nor was any output from the systematic review published. A copy of the protocol for this study is provided in the Data S1 (Skill Mix OnlineSUPP_A_SystReviewProtocol).

Studies were identified through searching electronic databases, hand searching the reference lists of relevant articles, author searches, and via examining grey literature databases. In addition, an EBSCOhost Alert Notification and a Web of Science Search Alert was set up to capture any new publications between September 2016 and June 2017. An updated search strategy was conducted in September 2018. A health information librarian was consulted during the development of the MeSH terms (nursing assistants; mortality; sepsis; urinary tract infection; pneumonia; clinical deterioration; quality of health care; patient safety; accidental falls; surgical wound infection; venous thrombosis; shock; heart arrest; medication errors; infection; central nervous system infections). The search strategy was applied to Medline and CINAHL Plus with Full Text and was adapted for Embase, the Cochrane Library, Scopus, Web of Science and the Joanna Briggs Institute Database. The search strategy for each database is outlined in the Data S2 (Skill Mix OnlineSUPP_B_ElectDatabaseSearchStrat. pdf). Grey literature catalogues used included Research Online, Open Grey/EThOS, OAlster, Google Advanced Search and PsycEXTRA.

Limiters included articles published between January 2000 – September 2018 and written in English.

2.4 | Search outcome

The search strategy identified a total of 2,702 citations from electronic databases. A comprehensive search for grey literature and hand searches produced an additional 12 articles. After removing duplicates, 2,576 articles were retained and their titles and abstracts subsequently screened for inclusion. This process led to 2,481 citations being excluded and the full-text of the 95 remaining publications was assessed for eligibility.

2.5 | Quality appraisal

The critical appraisal of the selected 95 records was undertaken using the Joanna Briggs Institute (JBI) critical appraisal tools (Godfrey & Harrison, 2015). All studies were examined independently by two reviewers, and the results of the critical appraisal reviewed after both reviewers had completed their assessment and discrepancies resolved by consensus.

Thirty-two articles were excluded following the full-text assessment and are detailed further in Data S3 (Skill Mix OnlineSUPP C1-4 CritAppraisals.pdf). Of these, three studies were excluded as they were deemed to be of insufficient quality (no reported data, unequal comparison group, small sample size); six did not review any skill mix variables and a further five did not measure any nursing-sensitive patient outcomes; two studies were conducted in a nursing home setting and therefore did not meet inclusion criteria; five studies were literature reviews, three articles could not be sourced and an additional eight articles were excluded for other reasons (not primary research articles, measured nurse perception, cost analysis). This left 63 articles, which were included in the narrative summary. A record of study assignment was kept, which contained the reviewing authors recommendations about inclusion or exclusion as well as some comments on why an article was retained or rejected. Figure 1 outlines the study flow chart and the articles selected and excluded at each step of the review. The critical appraisal scores for each of the 95 appraised studies are outlined in Data S3 (Skill Mix OnlineSUPP_C1-4_CritAppraisals.pdf).

2.6 | Data abstraction

One author conducted the initial extraction of the data from the selected studies and a second author checked for accuracy. It was planned that disagreements would be resolved via discussion between the two authors; if no agreement was reached, a third author would be consulted. Information was extracted from the included studies about country, population, setting and sample size, aim, study

design, number of participants, type of skill mix variable measured, patient outcomes and general findings. The included articles were treated as equal in this study and are summarized in Data S4 (Skill Mix OnlineSUPP_D_IncStudyCharact.pdf) and include estimates of precision for each outcome. An abbreviated summary is reported in Table 2.

2.7 | Synthesis

The included studies showed great variation as to how nurse skill mix was measured and conceptualized. They also used a variety of different study designs, making it not feasible to perform a meta-analysis. The data were thus summarized narratively, comparing results where appropriate.

3 | RESULTS

3.1 | Settings

Most studies were completed in general acute care settings, including general medical, general surgical, combined medical/surgical, step-down, telemetry units, and emergency departments in public hospitals. One study was conducted in a non-federal hospital and four in veteran affairs or military hospital settings. Two studies were conducted in a respiratory care centre and trauma centre, respectively. Thirty-six studies were assessed at unit level, 23 at hospital-level, and four at shift level. Most studies were conducted in North America—40 in the USA and five in Canada. Another five studies

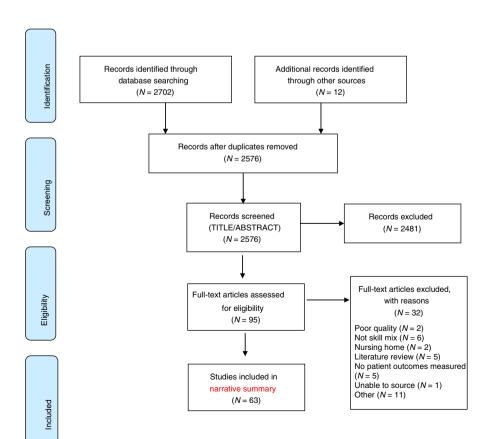


FIGURE 1 Skill mix systematic review prisma flow diagram [Colour figure can be viewed at wileyonlinelibrary.com]

-WILEY-JAN
Leading Global Nursing Research

 TABLE 2
 Included study characteristics (a summary)

First author (year)	Setting	Aim	Study design; No. of participants	Definition of skill mix; comparison group	Patient outcomes	General findings
Aiken et al. (2016)	Acute care hospitals	To determine association of SM with mortality/ratings of care/quality indicators	Cross-sectional; 13,077 nurses 275,519 Pts	% RN among total nsg personnel	Pt mortality; Pt ratings of care	Richer nsg SM associated with \downarrow odds of mortality, \downarrow odds of reports of poor quality, poor safety grades,
Ambrosi et al. (2017)	Acute inter- nal medicine	In-hospital mortality rates	Secondary analysis longitudinal observational study; $N = 1,464$	% care offered from RNs.	Mortality (% died in hospital)	Pts more at risk of dying at week- ends. Pts receiving a higher SM were at less risk of dying
Anthony (2008)	Medical-sur- gical units	What is relationship of RN staffing & adherence to practice guidelines	Retrospective correlational design; N = 210	Total nursing department HPPD, & proportion of RNs	Total number of episodes of hypoglycaemia	SM for Hospital A was positively related for hypoglycaemic patients, but not for Hospital B.
Aydin et al. (2015)	Medical-sur- gical units	The impact of nsg on falls, injury from falls, & restraint.	Multivariate study testing predictive models; N = 789 Units	% RN HPPD; % LVN HPPD; % un-licensed HPPD; % Sitter hours	Falls and injury falls; restraint	↑ SM resulted in improvement in Pt safety and injuries. ↓ falls/injury predicted by ↑ unlicensed care hours.
Bae, Kelly, Brewer, and Spencer (2014)	Acute care units	Explore association b/w nsg staffing characteristics and Pt falls/PU.	Retrospective observational design N = 35 Hospital Units	Proportion of RNs to LPNs and UAPs	Pt falls; Pt falls injurries; PU	Pt falls & injury falls↑with↑temporary RN staffing levels, but↓with↑levels of LPN care HPPD.
Ball et al. (2018)	Acute care hospitals	Explore association b/w nsg staffing levels and mortality and missed care.	Retrospective cohort study; N = 422,730	RN/Pt ratio, Nurse Education; % with degree	30-day in-Pt mortality	Each additional Pt/nurse associated with 7% ↑ in odds of Pt dying s30 days of admission.
Barkell, Killinger, and Schultz (2002)	Surgical unit	Examine effects of changed staffing model on LOS, cost, Pt satisfaction	Retrospective, descriptive comparison design. N = 59 (model A); 37 (model B)	% of RNs of total car- egiver staff	LOS; Pnem; UTI; pain	Pts' perception of pain was statistically significant. Mean number of pain scores ↓ slightly in higher SM
Blegen, Goode, Spetz, Vaughn, and Park (2011)	General and ICUs	Determine relationship b/w Pt out- comes, staffing and safety net status	Cross sectional administrative datasets; 1.1 million adults	% of hrs provided by RNs.	CHF mortality; PU; infections; FTR; Post op sepsis; LOS	RN SM in general units was associated with \$\psi\$ FTR and infections, and in ICU with fewer cases of sepsis and FTR.
Bolton et al. (2007)	Medical-sur- gical units	What is the impact of nsg ratios on nursing quality?	Follow-up analysis; N = 252 Units	No definition supplied	Falls; PU	Significant –ve associations between % of contracted staff & falls with injury; % of care hrs by RN staff and falls.
Boyle et al. (2016)	Patient care units	Develop a unit-level inpt composite nsg care quality performance index	Two-phase measure development study; $N = 5,144 \text{ Hospital Units}$	Total nsg HPPD and nsg SM	PU and Fall Rate Quality Composite Index	Nsg HPPD, RN SM, RNs with degrees or specialty certification, agency nurses hrs significantly associated with PUFRQCI.
Breckenridge sproat, Johantgen, and Patrician (2012)	Army hospital	Breckenridge sproat, Army hospital What are the associations of nurse Johantgen, and staffing and workload on Army hos- Patrician (2012) pital units?	Secondary analysis—longitudinal data set; N = 23 Hospital Units	% total nsg care hrs worked each shift by RNs/LPNs/NAs.	Medication errors, falls	A ↑% of LPNs associated with ↑ medication error rate but RN SM not a statistically significant predictor.

TABLE 2 (Continued)

	, >		. <u>.</u> .					Leading Global Nursi.	ig Research	7 7 1	LEY—	7
General findings	When learning climate was -ve, having more RNs was associated with ↓ medication errors.	Significant inverse relationship between RN hrs, RN % and pnem (ie \uparrow of 1 RN hr = 8.9% \downarrow chance of pnem.	A \uparrow of 1% point in RN SM was associated with an estimated 1.2% \downarrow in UAPU odds.	% HPPD provided by UAPs and presence of larger % UAPs in relation to RNs associated with ↑ LOS.	No significant changes were found despite research linking nurse staffing with fall rates and PU.	An ↑ in RN/CNS hours was associated with significant ↓ in 6 NSO	As RN % of SM ↑, OR of UTI ↓x4.25. ↑ % of RN skill mix = shorter LOS.	Hospitals with a higher proportion of RNs were associated with ↓ rates of 30-day pt mortality.	Both RN and LPN % were significantly – ve related to ↓ LOS. ↑ % RNs in SM predicted ↓ adverse events and ↓ LOS.	1% \uparrow in ratio of LPN to total nsg time associated with 4% \uparrow in odds of mortality and 6% \uparrow in odds of sepsis.	Non-Magnet hospitals had 2%↑RN SM than Magnet hospitals.	: <u> </u>
Patient outcomes	Medication errors	Pt fall, PU, Pnem, ADE, UTI, sepsis, wound infection	UAPUs	ros	Pt falls, PU	11 NSO	UTI; LOS	30-day pt mortality	LOS; adverse events	Mortality; FTR; infections	Mortality; FTR; HAPU; infections; postop sepsis; LOS	
comparison group	% nsg care hours de- livered by RNs; all nsg personnel	RN proportion + RN hrs divided by all hrs	% of total RN nsg hrs; total nsg HPPD and non-RN HPPD.	SM day shift %, com- pared to each group.	% RN hours; % LVN nurs- ing-care hours	% of RNs on unit; % of CNSs, ENs, AINs, and TENs.	% RN hours, mandated nurse-pt ratios	RN; total nsg staff; non- RN staff.	% RN staff on units, com- LOS; adverse events pared to % LPNs.	No definition supplied. Change in LPN staffing levels	RN staffing mix % at Magnet/Non-Magnet hospitals.	
study design; No. of participants	Cross-sectional descriptive study; $N = 2.744$	Cross-sectional descriptive study N = 124,204	Descriptive, correlational study; N = 57,223 RNs	Longitudinal descriptive study; N = 8,243	Cross-sectional study; Total pt days: Approximately 196,000	Longitudinal retrospective & cross-sectional; payroll records N = 10,963,806	Cross-sectional study; Over 2 million pt discharges analysed	Cross-sectional analysis; N = 18,142 pts	Cross-sectional retrospective study N = 34,838 pt cases	Cross-sectional study; N = 70,142 pts	Bivariate and multivariate analyses. N = 54 Hospitals	
Aim	Explore relationship b/w learning climate and medication errors	What are the effects of nsg staffing on adverse events, morbidity, mortality, costs?	What is the relationship between 6 nsg staffing measures and UAPUs?	Explore relationship b/w RN levels, SM, and experience on night shift to LOS?	What is the impact of minimum-staff- ing ratios on nsg hours and SM?	Relationship between work environment, workload, nsg SM, $\&$ pt outcomes	What is relationship b/w RN staffing and SM patterns?	What is effect of nsg characteristics on 30-day hospital mortality rate?	What are the effects of nsg staffing on hospital-conditions and LOS?	Association between nsg staffing and hospital outcomes in injured pts?	What is relationship between staffing and pt outcomes?	
Setting	Medical-sur- gical	Acute care hospitals	Acute care units	VA hospital units.	Acute care Hospitals	Acute care units.	acute care hospitals	Acute care hospitals	Medical-sur- gical units.	Trauma centres	Magnet/Non- Magnet hospitals	
First author (year)	Chang & Mark (2011)	Cho, Ketefian, Barkauskas, and Smith (2003)	Choi & Staggs (2014)	de Cordova, Phibbs, Schmitt, and Stone (2014)	Donaldson et al. (2005)	Duffield et al. (2011)	Esparza, Zoller, White, and Highfield (2012)	Estabrooks, Midodzi, Cummings, Ricker, and Giovannetti (2005)	Frith et al. (2010)	Glance et al. (2012)	Goode, Blegen, Park, Vaughn, and Spetz (2011)	

First author (year)	Setting	Aim	Study design; No. of participants	Definition of skill mix; comparison group	Patient outcomes	General findings
He, Staggs, Bergquist-Beringer, and Dunton (2016)	NDNQI hospitals	To identify longitudinal relation- ship between nurse staffing and pt outcomes.	Longitudinal study N = 13,339 total falls, N = 12,435 PU	RN SM compared to total nsg HPPD by all staff.	Falls; HAPU	RN SM positively associated with fall rate, inversely associated with rate of PU (stage III or above).
He, Almenoff, Keighley, and Yu- Fang (2013)	VA medical centres	Assess impact of pt-level risk adjustment on associations of nsg staffing and mortality	Retrospective cross-sectional study; N = 284,097 pts	Total RN hours compared to total nsg productive HPPD.	30-day inpatient mortality	For non-ICU, ↑ RN SM was associated with ↓ mortality risk.
Huston (2001)	Surgical units;	Identify correlations between changing staffing mix and postop pain mgt?	Retrospective descriptive study. N = 203 pts	% RNs with direct pt care responsibility.	Pain	Relationship identified between mean pain scale scores and UAP staffing versus RN staffing.
Johansen, Cordova, Duan, Martinez, and Cimiotti (2015)	ED	What is the effect of nsg resources on the process of care in ED?	Secondary analysis of ED data. Hospitals: 73 Patients: 1,343	RNs, LPNs, and aides	Care processes for ACS or acute MI	Each 10% ↑ in proportion of RNs associated with a 7.1% ↑ in aspirin on arrival and a 6.3% ↓ in PCI in timeframes
Kim, Park, Han, Kim, and Kim (2016)	Acute care hospital	Evaluate the effects of nsg staffing on hospital readmission of COPD pts	Retrospective observational study Hospitals: 1,070	Number of RNs per 100 beds; proportion of RNs on staff.	Readmission to hospital within 30 days	A ↑ proportion of RNs was significantly associated with a ↓ readmission rate.
Kim, Park, et al. (2016)	Acute care hospitals	Explore relationship b/w nsg levels, LOS and expenses of hip/knee surgi- cal pts	Cross-sectional study Hospitals: 222, Pts: 22,289	Bed to RN ratio; bed to NA ratio; nsg staff grade; % RNs	LOS of hip/knee surgery pts	Each ↑ number of beds per RN = ↑ LOS by 0.7 days. Median or higher bed-to-nurse ratio had an ↑ LOS of 4.89 days.
Kim & Han (2018)	Tertiary hospitals	Explore the relationship b/w nsg level with NSO	Retrospective observational study Hospitals: 46	Grades determined by the ratio of beds to RNs	12 NSOs	Statistically significant associations between higher nurse staffing level and rates for all NSOs except PU.
Lake, Shang, Klaus, and Dunton (2010)	Magnet and non-Magnet hospitals	What is the relationship b/w nsg unit staffing, Magnet status, and pt falls?	Retrospective cross-sectional observational study. Hospitals: 636	RN HPPD, compared to non-RN HPPD LPN & NA	Pt falls	RN HPPD is –ve associated with fall rate; conversely LPN and NA HPPD were positively associated with fall rate.
Leary et al. (2016)	Acute care hospital	Explore relationship b/w RN and other nurse staffing levels and clinical outcomes	Descriptive correlational design. Hospital: 2 Units: 33	Staffing levels for RNs and HCSW	Falls; PU	Wards with a fratio of RN to HCSW have less falls. No significant correlation b/w staffing and PU.
Lee, Yeh, Chen, and Lien (2005)	General hospital	Examine personnel cost and quality of care after implementing the SM practice model.	Pre- and post-test quasi-ex- perimental design Hospitals: 1	SM practice model. Nurses and NAs.	Falls; medication error rate	Fall rate and medication error rate showed no statistically significant variation.
Martsolf et al. (2014) Acute care hospitals	Acute care hospitals	Effect of nurse staffing on quality of care and inpatient care costs.	Retrospective longitudinal study; Hospitals: 421 N = 18,474,860	Total nursing staff (licensed + aides) per 1,000 patient days	LOS; adverse events	↑ nurse staffing levels was associated with reduced adverse events and LOS. ↑ RNs associated with ↓ patient care costs.

(Continues)

TABLE 2 (Continued)

First author (year)	Setting	Aim	Study design; No. of participants	Definition of skill mix; comparison group	Patient outcomes	General findings
McCloskey & Diers (2005)	Acute public hospitals	Examine effects of hospital reengineering on adverse pt outcomes.	Retrospective longitudinal study; Hospitals: 85 N = 3.3 million discharges	% of total nursing FTEs who were RNs	11 NSOs	Substantial ↑ in many adverse clinical outcomes after reengineering's implementation.
McGillis Hall and Doran (2004)	Acute hospi- tal units	Assess the effect of different nurse staffing models on costs and pt outcomes	Descriptive correlational design; Hospitals: 19 Units: 77	Variations of SM including RN/RPN/UAP	Patient falls; UTIs; medication errors; wound infections.	Lower proportions of professional nursing staff associated with ↑ ion errors and wound infections.
McGillis Hall, Doran, and Pink (2004)	Acute hospital units	Explore staffing models and demographic variables effect on pt outcomes.	Descriptive correlational design; Hospitals: 19 Units: 77	RN/RPN/UAP mix.	Patient falls; UTIs medication errors; wound infections;	All RN staff model had statistically significant +ve relationship on nurses' perceptions of quality of care.
McGillis Hall et al. (2003)	Teaching hospitals	Evaluate the impact of different nurse staffing models on the pt outcomes	Repeated-measures study Hospitals: 19, N = 2046	Nurse staff-mix included all RN, RPN, and UAP.	Change pain control	SM of RNs and UAP associated with better pain outcomes at discharge than a SM of RNs/RPNs and UAP.
Needleman et al. (2002)	Non-federal hospitals	Examined the relation b/w the level of nsg staff and rate of adverse outcomes.	Descriptive correlational design. Hospitals: 799	Hrs of care by licensed nurses (RN-hrs plus LPN-hrs)	14 NSOs	A ↑ proportion of hours of nsg care provided by RNs resulted in 3%–5% shorter LOS and ↓ 2%–9% complications.
Newhouse et al. (2013)	Acute care hospitals	Evaluation of a rural hospital quality collaborative and organisational context	RCT - crossover. Hospitals: 23	Hrs worked by each type of nsg staff	Heart failure core measures	SM associated with no statistically significant changes during intervention period on all 4 core measures.
Park, Blegen, Spetz, Chapman, and Groot (2012)	Non-ICU units	Examined relationship b/w RN staffing and FTR carried with pt turnover levels.	Descriptive correlational design; Hospitals: 42 Units: 759	RN HPPD	FTR	Higher RN staffing levels on non-ICUs were significantly associated with lower rates of FTR.
Patrician et al. (2011)	Military hospitals	The association between nurse staffing and adverse events at the shift level.	Longitudinal, correlational; Hospitals: 13, Units:56	Hrs worked by RNs, LPNs, & unlicensed providers.	Patient falls; medica- tion errors	Greater proportion of RNs significantly associated with fewer falls and less medication errors some wards.
Patrician et al. (2016)	Military hospitals	Evaluate the effects of nurse staffing on HAPU development	Longitudinal, correlational Hospitals: 13 Units: 56, N = 1,643	% RN, % LPN, % NA	HAPU development	RN SM was not associated with HAPU. ↓ levels of total nsg care was associated with HAPU
Paulson (2004)	Military hos- pital EDs	Wait time and no. of pts who LWBS using nurses verses UAP.	Comparative descriptive, retrospective chart review;	RN with associate's degree, LPN, RN with baccalaureate, c/w UAP.	Wait time of patients who LWBS	The average difference in pt wait time was 73 min (57% \downarrow ; p < .000).
Person et al. (2004)	Project linked hospitals	Assess the association of nsg staff with in-hospital mortality for pts with AMI.	Descriptive correlational design; Hospitals: 4,401 N = 118,940	FTE RNs; FTE LPN; average daily census	In-hospital mortality for pts with AMI	↑ RN staffing associated with pts less likely to die. With higher LPN staffing, pts more likely to die in-hospital.
						(Continues)

TABLE 2 (Continued)

First author (year)	Setting	Aim	Study design; No. of participants	Definition of skill mix; comparison group	Patient outcomes	General findings
Pitkaaho, Partanen, Miettinen, and Vehvilainen- Julkunen (2015)	Acute care wards	Analyse relationships b/w nurse staffing and patients' LOS.	Retrospective longitudinal design; Hospitals: 1 N = 35,306 patient episodes	Average proportion of RNs.	ros	RNs proportions of 65%–80% was conducive to \$\times\$ LOS. Higher and lower % of RNs predicted \$\times\$ likelihood of \$\times\$ LOS.
Potter, Barr, McSweeney, and Sledge (2003)	Acute inpa- tient units	To examine the relationship of nurse staffing to pt outcome measures	Prospective, correlational design; Hospitals: 1 Units: 32	Average % of RN and UAP hrs of direct care	Patient falls; medica- tion errors	No findings relating to SM. Higher number of care hr, irrespective of category, associated with fewer falls.
Roche, Duffield, Aisbett, Diers, and Stasa (2012)	Public hospitals	Examine the relationship between staffing, SM and incidence of NSOs	Longitudinal, descriptive; Hospitals: 2 Units: 14	RN hours as a % of total nsg hrs	7 NSOs	Increase of 10% in proportion of hours worked by RNs linked to ↓ in NSO rates.
Schneider & Geraedts (2016)	Acute care hospitals	Association between nurse and physician staffing and the incidence of HAPU.	Cross-sectional Hospitals: 720	% of nurses with 3 years of training; total nsg staff	Standardised incidence ratios of HAPU.	A 10% ↑ in the proportion of nurses with at least 3 years of training to total nsg staff was associated with a ↓ in HAPU.
Schreuders, Bremner, Geelhoed, and Finn (2015)	Tertiary hospitals	Examine the impact of nurse staffing on inpatient complications	Retrospective longitudinal hospitalization-level study Hospitals: 3	Proportion of total nsg hours worked by RNs.	8 NSO	Direction of the association between nurse staffing and pt complications was not consistent across NSOs.
Seago, Williamson, and Atwood (2006)	Teaching hospital	Compare the relationship between nsg staffing and positive pt outcomes.	Longitudinal, retrospective repeated measures design Hospital: 1, Units: 3	Proportion of RN hours divided by total hours,	FTR from medication error; FTR from PU	There was an ↑ in FTR from medication error as the non-RN hours of care per pt day increased. FTR from PU ↑ as SM ↑.
Sochalski, Konetzka, Zhu, and Volpp (2008)	Acute care hospitals	Explore whether ↑ in licensed nsg staff is associated with NSO	Cross-sectional Acute MI N = 348,720 FTR N = 109,066	RN and RN/LVN nurse staffing	30-day Acute MI mortality; surgical FTR	An increase in RN and RN - LVN hours per pt day was not associated with reductions in acute MI mortality or FTR.
Sovie & Jawad (2001)	Teaching hospitals	Describe the effects of nsg structure and processes on selected pt outcomes	Descriptive, longitudinal Hospitals: 29	HPPD for all staff, for RN, UAP and Other	Fall rate; PU; UTI	Fall rate declines as number of RN HPPD increases.
Staggs & Dunton (2014)	NDNQI hospitals	Explore association b/w level of RN and non-RN staffing and unassisted falls	Cross-sectional, Hospitals: 1,361	RN HPPD & Non-RN HPPD	Monthly unit-level data on inpatient falls	For all unit types except rehabilitation, higher non-RN staffing was associated with ↑ rates of unasisted falls.
Staggs, Knight, and Dunton (2012)	Hospitals using NDNQI	To explore hospital & nsg unit characteristics as predictors of fall rates	Longitudinal Hospitals: 248 Units: 1504	Proportion of total nsg care hrs provided by RNs.	Unassisted fall rate	↑ in proportion of nsg care hrs provided by RNs is associated with an estimated 4.0% average ↓ unas- sisted falls.

3413

								Leading Global Nursing Res	earch
General findings	Statistically significant effects of SM category on odds of any restraint and odds of fall prevention restraint.	10% increase in RNs associated with 5 fewer patient deaths per 1,000 discharges.	3 significant ↑ in adverse outcomes on the wards with AINs (FTR, UTI, falls with injury).	↑ in SM associated with ↓ in the rates of 8 NSOs. There were significantly ↑ rates of 3 NSOs.	Higher % of RN FTEs by total nsg personnel FTEs did not result in decreased injurious fall rates.	Number of Licensed nurses both positively and negatively related to pt outcomes.	RN FTEs positively and negatively related to NSOs.	Different outcomes found b/w groups for medication errors, UTIs bloodstream infections and rate of ventilator weaning	Ratio of RNs to patient census negatively correlated to patient falls, UTI and complaints.
Patient outcomes	Reported restraint	30 day risk-adjusted mortality rate	7 NSOs	14 NSOs	Hospital-acquired injurious fall rates	6 pt outcomes	PU; FTR; selected infections; Post op sepsis	8 NSOs	Falls, PU, respiratory tract infections and UTIs.
Definition of skill mix; comparison group	Proportion of nsg hrs provided by RNs, no restraint used.	RN earned hrs c/w other nsg staff earned hrs	NHPPD ratings for AIN wards c/w non-AIN wards	Proportion of total nurse hours provided by RNs (in %)	Precent of RN FTEs by total nsg personnel FTEs	Proportion of licensed nurses/total nsg staff	RN FTEs and RN per adjusted patient day	% of RNs to total nsg staff; 3 mixed models of nsg staffing,	Ratio of RNs to average pt.
Study design; No. of participants	Longitudinal Units: 3,101	Retrospective design Hospitals: 75 Pt records (N = 46,941)	Descriptive cohort study Hospitals: 11 N = 256,302	Retrospective, longitudinal analysis. Hospitals: 3. Pt records (N = 103,330)	Retrospective analysis Hospitals: 244	Retrospective, longitudinal analysis. Hospitals: 211	Retrospective, longitudinal analysis. Hospitals: 124	Retrospective cohort study; N = 667	Retrospective, descriptive correlational design Units: 21, N = 29,424
Aim	Examining whether nsg staff is associated with restraint use	Examine the effects that nsg care has on common quality of care outcomes	Examine the impact of adding AIN to acute hospital ward staff on pt outcomes.	Examine the association b/w SM and NSOs	To determine two nsg staff indicators on the hospital-acquired injurious fall rates.	To examine the relationship of licensed nursing staff with pt adverse events	To examine the relationship b/w changes in RN staffing and pt safety	Explore the impact of nsg staff models on pt safety, quality of care and costs.	Examine the relationship b/w hospital nurse staffing and pt NSOs
Setting	Hospitals using NDNQI	Acute care hospitals	Acute care hospitals	Multi-day wards	Acute care hospitals	Acute care hospitals	Acute care hospitals	Respiratory care centre	Medical-sur- gical units
First author (year)	Staggs, Olds, Cramer, and Shorr (2016)	Tourangeau, Giovannetti, Tu, and Wood (2002)	Twigg et al. (2016)	Twigg et al. (2012)	Tzeng, Hu, and Yin (2011)	Unruh (2003)	Unruh & Zhang (2012)	Yang, Hung, and Chen (2015)	Yang (2003)

tive pulmonary disease; ED, Emergency department; EN, Enrolled Nurse; FTE, full time equivalent; FTR, Failure to rescue; HAPU, Hospital acquired pressure ulcers; HCSW, Healthcare Support Workers; Fall Rate Quality Composite Index; Pt, patient; Pnem, pneumonia; Post op, Post-operative; PU, pressure ulcer; RPN, registered practical nurse; RN, Registered Nurse; SM, skill mix; TEN, Trainee Enrolled Abbreviations: ACS, acute coronary syndrome; ADE, adverse drug event; AIN, Assistants in Nursing; b/w, between; CHF, congestive heart failure; CNS, Clinical Nurse Specialist; COPD, chronic obstruc-Nurses; UAP, unlicensed assistive personnel; UAPU, Unit acquired pressure ulcer; UTI, urinary tract infection; VA, Veteran Affairs; %, Percent; ↑, Increase/higher; ↓, Decrease/lower; -ve, negative; +ve, HPPD, hours per patient day; Hr, hours; ICU, Intensive care unit; LOS, Length of stay; LPN, Licensed practical nurse; LVN, licensed vocational nurse; LWBS, left without being seen; Mgt, management; MI, myocardial infraction; N, number; NA, Nursing assistant; NDNQI, National Database of Nursing Quality Indicators; Nsg, nursing; NSO, nurse sensitive outcomes; OR, odds ratio; PUFRQCI, PU and positive.

 TABLE 3
 Relationship between nursing skill mix and patient outcomes

Number of significant studies where higher skill mix associated with decrease in adverse outcomes	7	Ŋ	2	2	ω	9	2	65	6
Number of studies with significant outcome	7	ī.	2	2	6	7	9	11	11
Significant outcome nurse skill mix	de Cordova et al. (2014), Esparza et al. (2012), Frith et al. (2010), Kim, Park, et al. (2016), McCloskey and Diers (2005), Needleman et al. (2002), Pitkäaho et al. (2015)	Duffield et al. (2011), Kim and Bae (2018), Needleman et al. (2002), Roche et al. (2012), Twigg et al. (2012)	Johansen et al. (2015), Person et al. (2004)	Aydin et al. (2015), Staggs et al. (2016)	Blegen et al. (2011), Goode et al. (2011), Needleman et al. (2002), Park et al. (2012), Roche et al. (2012), Seago et al. (2006), Twigg et al. (2016), Twigg et al. (2012), Unruh and Zang (2012)	Cho et al. (2003), Kim and Bae (2018), McGillis Hall et al. (2003), Needleman et al. (2002), Roche et al. (2012), Twigg et al. (2012), Unruh (2003)	Blegen et al. (2011), Duffield et al. (2011), Goode et al. (2011), McCloskey and Diers (2005), Roche et al. (2012), Unruh and Zang (2012)	Esparza et al. (2012), Frith et al. (2010), Kim and Bae (2018), McCloskey and Diers (2005), Needleman et al. (2002), Roche et al. (2012), Schreuders et al. (2015), Twigg et al. (2016), Twigg et al. (2012), Unruh (2003), Yang et al. (2015)	Aiken et al. (2016), Ambrosi et al. (2017), Ball et al. (2018), Estabrooks et al. (2005), Glance et al. (2012), Goode et al. (2011), He et al. (2013), Kim and Bae (2018), McCloskey and Diers (2005), Tourangeau et al. (2002), Twigg et al. (2016)
Number of studies with non-signifi-cant outcome	9	1	2	0	м	9	9	7	9
Studies reporting non-significant outcome	Barkell et al. (2002), Blegen et al. (2011), Goode et al. (2011), Martsolf et al. (2014), Twigg et al. (2012), Yang et al. (2015)	McCloskey and Diers (2005)	Schreuders et al. (2015), Sochalski et al. (2008)	ΞZ	Glance et al. (2012), Schreuders et al. (2015), Sochalski et al. (2008)	Barkell et al. (2002), Duffield et al. (2011), Martsolf et al. (2014), McCloskey and Diers (2005), Schreuders et al. (2015), Twigg et al. (2016)	Cho et al. (2003), Kim and Bae (2018), Martsolf et al. (2014), Needleman et al. (2002), Twigg et al. (2016), Twigg et al. (2012)	Barkell et al. (2002), Cho et al. (2003), Duffield et al. (2011), Martsolf et al. (2014), McGillis Hall and Doran (2004), McGillis Hall et al. (2004), Sovie and Jawad (2001), Yang (2003)	Blegen et al. (2011), Martsolf et al. (2014), Needleman et al. (2002), Schreuders et al. (2015), Sochalski et al. (2008), Twigg et al. (2012)
Number of studies	13	v	4	2	12	13	12	18	17
Patient outcome	Length of stay	Gastric ulcer/ gastritis/upper gastrointestinal bleeding	Acute myocar- dial infarction	Restraint use	Failure-to-rescue	Pneumonia	Sepsis	Urinary tract infections	Mortality/30- day mortality

TABLE 3 (Continued)

	-WILEY
of Naurius Passarch	-VVILE Y

JAN

3415

Patient outcome	Number of studies	Studies reporting non-significant outcome	Number of studies with non-signifi- cant outcome	Significant outcome nurse skill mix	Number of studies with significant outcome	Number of significant studies where higher skill mix associated with decrease in adverse outcomes
Pressure injury	42	Bae et al. (2014), Blegen et al. (2011), Bolton et al. (2007), Cho et al. (2003), Donaldson et al. (2005), Duffield et al. (2011), Goode et al. (2011), Needleman et al. (2002), Schreuders et al. (2015), Sovie and Jawad (2001), Unruh and Zang (2012), Yang et al. (2015), Yang (2003), Twigg et al. (2016)	14	Boyle et al. (2016), Choi and Staggs (2014), Frith et al. (2010), He et al. (2016), Leary et al. (2016), McCloskey and Diers (2005), Roche et al. (2012), Schneider et al. (2016), Twigg et al. (2012), Unruh (2003)	10	ω
Infections [excluding urinary tract infections]	15	Cho et al. (2003), Duffield et al. (2011), Goode et al. (2011), Martsolf et al. (2014), Twigg et al. (2012), Unruh (2003), Yang (2003)	7	Blegen et al. (2011), Frith et al. (2010), Kim and Bae (2018), McCloskey and Diers (2005), McGillis Hall and Doran (2004), McGillis Hall et al. (2004), Schreuders et al. (2015), Unruh and Zang (2012), Yang et al. (2015)	ω	9
Shock/cardiac arrest/Heart failure	ω	Blegen et al. (2011), McCloskey and Diers (2005), Newhouse et al. (2013), Schreuders et al. (2015)	4	Duffield et al. (2011), Kim and Bae (2018), Needleman et al. (2002), Twigg et al. (2012)	4	м
Falls & injury falls	18	Breckenridge-Sproat et al. (2012), Donaldson et al. (2005), Leary et al. (2016) Lee et al. (2005), McGillis Hall and Doran (2004), McGillis Hall et al. (2004), Potter et al. (2003), Yang (2003)	7	Aydin et al. (2015), Bae et al. (2014), Bolton et al. (2007), Boyle et al. (2016), He et al. (2016), Patrician et al. (2011), Staggs and Dunton (2014), Staggs et al. (2012), Twigg et al. (2016), Tzeng et al. (2011), Unruh (2003)	11	9
Deep vein thrombosis	7	Duffield et al. (2011), Kim and Bae (2018), Martsolf et al. (2014), Needleman et al. (2002), Schreuders et al. (2015)	r.	McCloskey and Diers (2005), Twigg et al. (2012)	2	1
Central nervous system complications	9	Duffield et al. (2011), Kim and Bae (2018), Needleman et al. (2002), Twigg et al. (2012)	4	McCloskey and Diers (2005), Roche et al. (2012)	7	1
Pulmonary fail- ure/pulmonary embolism	2	Kim and Bae (2018), Martsolf et al. (2014), Twigg et al. (2012)	м	Duffield et al. (2011), McCloskey and Diers (2005)	7	1
Medication error	Ŋ	Chang and Mark (2011), Lee et al. (2005), Potter et al. (2003)	ო	McGillis Hall and Doran (2004), McGillis Hall et al. (2004), Yang et al. (2015)	2	1
Physiological/ metabolic derangement	5	Kim and Bae (2018), Needleman et al. (2002), Twigg et al. (2012)	м	Duffield et al. (2011), McCloskey and Diers (2005)	2	1
Pain control	7	Nii	0	Huston (2001), McGillis Hall et al. (2003)	2	1

TABLE 3 (Continued)

Patient outcome	Number of studies	Studies reporting non-significant outcome	Number of studies with non-signifi- cant outcome	Significant outcome nurse skill mix	Number of studies with significant outcome	Number of significant studies where higher skill mix associated with decrease in adverse outcomes
Ventilator weaning	1	Ī	0	Yang et al. (2015)	1	1
Patient wait time	\leftarrow	Nii	0	Paulson (2004)	1	1
Quality of care	1	Ξ̈̈̈Z	0	McGillis Hall and Doran (2004)	1	1
30 day readmission	\leftarrow	Nii	0	Kim and Bae (2018)	П	1
Post-operative respiratory failure	1	Martsolf et al. (2014)	_	ĪŽ	0	z
Hypoglycaemia	1	Ξ̈̈̈Z	0	Anthony (2008)	1	ΞΞ
Unplanned endotra-cheal tube extubation	4	Yang et al. (2015)	\leftarrow	ĪŽ	0	Ē

were conducted in Australia, three in Taiwan and South Korea, one in New Zealand, Italy, UK, Germany and Finland, and two studies were conducted in Europe involving multiple countries.

3.2 | Study designs

The studies included in this review were mainly observational studies without a comparison group. Thirty-eight studies fell into this category. Another 14 studies were cross-sectional, seven used a cohort study design with a comparison group, one was a quasi-experimental design, one was a randomized controlled trial, one was descriptive correlations, and one was a two-phase measure development study. The study designs of the included papers were generally low. There was one randomized control trial and two pre-test-posttest quasi-experimental studies. The remaining studies were either an observational study, analytic design or an observational descriptive study.

3.3 | Nursing skill mix variables

The included studies used a variety of methods to define and assess skill mix. The most frequently used variable to measure nurse skill mix was 'percentage of nursing hours provided by RNs'. Nineteen studies used this measure, defining skill mix either as 'RN hours provided per day', 'RN hours provided per patient day', 'RN hours provided per shift, 'number of productive hours worked by RNs', or 'RN hours provided per inpatient earned hours'. The 'percentage of RNs on staff' was also a commonly used way to define skill mix (16 studies). Percentage of RNs on staff was defined as 'RN full-time equivalent (FTE)', 'percentage of total RN nursing full-time positions', 'RNs on the unit', 'percentage of professional nurses', 'proportion of licensed nurses (RN & Licensed practicing nurses (LPN))', 'percentage of RN on staff with direct caring responsibilities' and 'ratio of FTE RNs to average daily census'. Additional skill mix variables used for analysis included 'nursing skill mix excluding assistants in nursing (AINs) (compared with skill mix including AINs)', 'the number of licensed nurses (RNs & LPNs) per 1,000 patient days', 'proportion of all licensed nurses (RN or LPN)', 'percentage of nurses with a minimum of three years training', 'proportion of regulated workers', 'mandated nurse ratios', 'triage systems using nurses only (vs. Unlicensed assistive personnel (UAPs) only)' and 'skill mix on the day shift (compared with night shift)'.

3.4 | Nursing-sensitive patient outcomes

Twenty-six outcomes sensitive to nursing care were identified in the reviewed studies. These indicators were: length of stay, gastric ulcer/gastritis/upper gastrointestinal bleeding, acute myocardial infarction, restraint use, failure-to-rescue, pneumonia, sepsis, urinary tract infections, mortality, pressure injury, infections (excluding urinary tract infections), shock/cardiac arrest/heart failure, falls and falls injury, deep vein thrombosis, central nervous system complications, pulmonary failure or pulmonary embolism, medication error, physiological/metabolic derangement, pain control, ventilator weaning,

patient wait time/leaving without being seen, quality of care, 30-day readmission, postoperative respiratory failure, unplanned endotracheal tube extubation, and hypoglycaemia.

Infections (including wound infections, central line-associated bloodstream infections, respiratory tract infections and mediastinitis) were grouped together for the purpose of data synthesis, with the exception of urinary tract infections, which were examined separately as they can account for over 30% of healthcare-associated infections (Gardner, Mitchell, Beckingham, & Fasugba, 2014). Mortality and 30-day mortality were also grouped together as they were often assessed simultaneously. In addition, 'care processes relating to acute myocardial infarction' were grouped with 'acute myocardial infarction' and 'heart failure' and 'heart failure measures associated with care' with 'shock & cardiac arrest'.

3.5 | Identified associations

Due to the heterogeneity with regard to significance and directionality of findings, patient outcomes were considered sensitive to nurse skill mix if they fulfilled the following criteria: of those studies with significant findings, three quarters or more of the studies for each patient outcome found an inverse significant relationship, that is, higher skill mix was associated with fewer adverse patient outcomes (Table 3). Non-significant findings were also reported.

Based on these guidelines, 12 outcomes met the criteria for a higher skill mix associated with a decrease in adverse outcomes. These outcomes were: length of stay, ulcer, gastritis and upper gastrointestinal bleeds, acute myocardial infarction, restraint use, failure-to-rescue, pneumonia, sepsis, urinary tract infection, mortality/30-day mortality, pressure injury, infections (excluding urinary tract infections) and shock/cardiac arrest/heart failure.

Thirteen studies examined skill mix and length of stay, six of which did not report a statistically significant relationship. Of the seven reporting significant results, all found a higher proportion of skill mix was associated with lower length of stay. Six studies examined skill mix and gastritis & upper gastrointestinal bleeds of which one did not report significant results. Of the five significant results, all found an increase in skill mix resulted is a decrease in gastritis & upper gastrointestinal bleeds. Four studies examined skill mix and acute myocardial infarction, two with significant results both of which found an increase in skill mix was associated with a decrease in acute myocardial infarction. Two studies did not have any significant findings. Two studies examined restraint use and both were significant finding a decrease in restraint use with an increase in skill mix (see Table 3).

A further eight patient outcomes were found to have decreased adverse outcomes with a higher skill mix in three quarters or more of the studies with significant findings reviewed for each outcome. Twelve studies examined failure to rescue of which three did not report a statistically significant relationship. Of the nine significant findings, eight of these identified an inverse relationship between higher skill mix and fewer failure to rescue events. Thirteen studies examined pneumonia, six of which did not report a statistically significant relationship. Seven studies had significant findings about pneumonia,

with six inversely related to skill mix. Twelve studies examined sepsis and six studies did not report a significant relationship between skill mix and sepsis. Six studies did report significant findings about sepsis and five were inversely related to skill mix. Eighteen studies examined urinary tract infections of which seven did not report significant results. Eleven did report significant findings about urinary tract infections and nine of these were inversely related to skill mix. Seventeen studies examined mortality and six did not report significant findings. Eleven studies had significant findings about mortality and nine of these were inversely related to skill mix. Twenty-four studies examined pressure injuries, of which fourteen did not report significant findings. Of the 10 studies reporting significant findings, most (N = 8) reported that a higher skill mix was associated with fewer pressure injuries. Fifteen studies examined infections (excluding urinary tract infections) of which seven did not report significant findings. Of the eight studies with significant findings, six were inversely related to skill mix. Finally, eights studies examined shock/cardiac arrest/heart failure of which four did not report significant findings. Of the four significant findings, three of these were inversely related to skill mix (see Table 3). However, one study examining heart failure (Newhouse et al., 2013) was undertaken using a RTC and found a non-significant outcome for the effect of skill mix.

The remainder of the patient outcomes examined were inconclusive. Eighteen studies examined the relationship between skill mix and falls and falls injury, seven did not report a significant relationship. Of the eleven studies with significant results, six studies found an inverse relationship and five did not, providing mixed results. Deep vein thrombosis, central nervous system complications, pulmonary failure/pulmonary embolism, medication error, physiologic/ metabolic derangement and pain control had fewer studies (2-7) per outcome and in each occasion only two studies were significant. Of these, again in each case, one of the two had an inverse relationship with skill mix, again providing mixed results (see Table 3). In addition, five patient outcomes were excluded as although they technically satisfied the stated inclusion criteria, they were not considered suitable outcomes as only one study respectively investigated these outcomes. These were ventilator weaning, hypoglycaemia, patient wait time, quality of care, and 30-day readmission (Table 3). One patient outcome, blood incompatibilities, was not included in the final synthesis, as the study in question did not find any occurrences of the outcome during their data collection (Frith et al., 2010).

Table 3 outlines the studies that found a significant relationship between nursing skill mix and those that did not, as well as the proportion of significant studies according to directionality, that is, whether a higher skill mix containing more RNs was associated with an increase or decrease in adverse patient outcomes.

4 | DISCUSSION

4.1 | Summary of evidence

Out of 26 patient outcomes reported in the 63 studies included in this review, 12 showed an inverse association with skill mix, when assessed using pre-defined criteria. These outcomes were: length of stay, ulcer, gastritis and upper gastrointestinal bleeds, acute myocardial infarction, restraint use, failure-to-rescue, pneumonia, sepsis. urinary tract infection, mortality/30-day mortality, pressure injury, infections (excluding urinary tract infections) and shock/cardiac arrest/heart failure. There was a reduction in these 12 patient outcomes when a higher nursing skill mix containing more Registered Nurses was present. These results are similar to relationships found in regard to a systematic review of nurse staffing hours (Kane et al., 2007) where mortality, hospital acquired pneumonia, unplanned extubation, cardiac arrest in ICUs, risk of failure to rescue in surgical patients and length of stay was shorter in ICUs and in surgical patients. Additionally, a systematic review of acute specialist units found higher staffing levels were associated with reduced mortality, medication errors, ulcers, restraint use, infections, and pneumonia (Driscoll et al., 2017).

Any relationship between the remainder of the patient outcomes and skill mix was inconclusive. These outcomes were falls and falls injury, deep vein thrombosis, central nervous system complications, pulmonary failure/pulmonary embolism, medication error (in contrast to Driscoll et al. (2017)), physiologic/metabolic derangement, and pain control. Five patient outcomes were excluded as not being suitable as only one study investigated each outcome. These were ventilator weaning, hypoglycaemia, patient wait time, quality of care and 30-day readmission.

Since the seminal study conducted in the 1980's found that interaction and coordination amongst clinicians (medical and nursing staff) reduced patient deaths in ICU settings, nurse staffing has been under the research microscope (Knaus, Draper, Wagner, & Zimmerman, 1986). Fundamental to this research is the recognition that Registered Nurses provide a continuous (24 hr per day, 7 days per week) surveillance system for patients. This surveillance system enables early detection and prompt intervention when a patient's condition deteriorates, or health issues emerge (Twigg, Duffield, Thompson, & Rapley, 2010). The ability of nurses to undertake this critical role is dependent on the hours of care and the skill mix of those providing that care. It is not surprising, therefore, that this review found 12 outcomes inversely related to skill mix. What remains less well understood is how nurses manage less than desired hours of care or skill mix. Emerging research suggests nurses ration their care when there is insufficient nurses or lower skill mix and prioritize the most urgent or critical aspects of care and some care may be altogether missed (Bail & Grealish, 2016). How this might have an impact on patient outcomes over their length of stay is less well understood but this care rationing may provide some explanation as to why skill mix is associated with only some but not all patient outcomes (Griffiths et al., 2018).

Many decades that have now passed since the first seminal works in this area, however, the research examining the association between skill mix and patient outcomes remains in an exploratory stage evidenced by the number of outcomes studied and the number of non-significant results. The research is plagued by methodological issues including; many research studies rely on secondary

-JAN -WILEY 3419

administrative data to recode patient discharge diagnoses into adverse events, different measures and definitions are still being used for staffing and skill mix variables as well as patient outcomes reducing the comparability of results and data and coding processes often vary or are not transparent (Unruh & Zhang, 2012).

4.2 | Limitations

The results of this quantitative systematic review should be interpreted with caution. The methodological quality of the included studies is far from ideal, with only very few studies using experimental designs. In this review, only three out of the sixty-three studies included in the narrative summary employed experimental or quasi-experimental designs. Many of the studies collected selfreported data using single measurement methods, for example, self-reported pain scales (Huston, 2001) and self-reported use of falls risk assessment and policy use (Aydin, Donaldson, Aronow, Fridman, & Brown, 2015), raising the potential for common method bias (Podsakoff, MacKenzie, & Podsakoff, 2011; Wingate, Sng, & Loprinzi, 2018). Self-reported studies may inflate, deflate or have no effect on the relationships being studied due to common method bias (Podsakoff et al., 2011). Hence, these results may have over- or underestimated the effect of skill mix on patient outcomes. Whilst common method bias has been identified as an issue for self-reported studies, the studies did not discuss how common method bias was addressed. Common method bias can be decreased by the use of different data collection methods, times and locations and checking the wording, number of items and placement of items in data collection tools to maximize motivation and minimize task difficulty to encourage participants to provide accurate results (Podsakoff et al., 2011; Wingate et al., 2018).

There was also a large degree of variety of heterogeneity in the definitions and of research methods used for determining the effect of skill mix on patient outcomes makes comparison of data difficult. This review was only able to provide a narrative analysis of results as meta-analysis could not be performed. Consequently, inferences about causal relationships between nurse skill mix and nursing-sensitive patient outcomes cannot be drawn.

5 | CONCLUSION

Of those studies identifying significant results, there were 12 outcomes where three quarters or more of those studies found an inverse association with increases in nurse skill mix: length of stay, ulcer, gastritis and upper gastrointestinal bleeds, acute myocardial infarction, restraint use, failure-to-rescue, pneumonia, sepsis, urinary tract infection, mortality/30-day mortality, pressure injury, infections (excluding urinary tract infections), and shock/cardiac arrest/heart failure. Nevertheless, there was insufficient evidence to draw inferences about causal relationships since research into nursing-sensitive outcomes continues to suffer from

methodological flaws and heterogeneity of results. This has an impact on the synthesis of research findings and recommendations for future research and policy. More experimental or longitudinal study designs are required, which have the potential to establish causal relationships. Currently, a plethora of studies investigating interactions between nurse skill mix and patient outcomes employ observational designs that lack control of basic confounding variables.

Furthermore, future research must not only produce a widely agreed definition of nurse skill mix and its most appropriate form of measurement but must also investigate the existence of an optimal level of RNs in skill mix and explore potential non-linear relationships between nursing skill mix and patient outcomes. Nonetheless, this systematic review suggests that critical patient outcomes such as mortality, failure-to-rescue, and length of stay can be improved with a higher skill mix. Those making staffing decisions cannot ignore this association.

CONFLICT OF INTEREST

No conflict of interest has been declared by the authors.

ORCID

Diane E. Twigg http://orcid.org/0000-0002-4694-4555

Yvonne Kutzer https://orcid.org/0000-0003-3568-5030

Elisabeth Jacob https://orcid.org/0000-0002-3506-8422

Karla Seaman http://orcid.org/0000-0003-4611-9616

REFERENCES

Aiken, L. H., Clarke, S. P., & Sloane, D. M. (2002). Hospital staffing, organization and quality of care: Cross-national findings. *Nursing Outlook*, 50(5), 187–194. https://doi.org/10.1067/mno.2002.126696

Aiken, L. H., Sloane, D. M., Bruyneel, L., Van den Heede, K., Griffiths, P., Busse, R., ... Sermeus, W. (2014). Nurse staffing and education and hospital mortality in nine European countries: A retrospective observational study. *Lancet*, 383(9931), 1824–1830. https://doi.org/10.1016/s0140-6736(13)62631-8

Aiken, L. H., Sloane, D., Griffiths, P., Rafferty, A. M., Bruyneel, L., & McHugh, M.; (RN Cast Consortium). (2016). Nursing skill mix in European hospitals: Cross-sectional study of the association with mortality, patient ratings and quality of care. BMJ Quality & Safety, 26(7), 559–568. https://doi.org/10.1136/bmjqs-2016-005567

Ambrosi, E., De Togni, S., Guarnier, A., Barelli, P., Zambiasi, P., Allegrini, E., ... Palese, A. (2017). In-hospital elderly mortality and associated factors in 12 Italian acute medical units: Findings from an exploratory longitudinal study. Aging Clinical and Experimental Research, 29(3), 517–527. https://doi.org/10.1007/s40520-016-0576-8

Anthony, M. (2008). Relationships among nurse staffing, adherence to practice guidelines and patient outcomes in the treatment of hypoglycemia. *Quality Management in Health Care*, 17(4), 312–319. https://doi.org/10.1097/01.QMH.0000338552.13136.1e

Aydin, C., Donaldson, N., Aronow, H. U., Fridman, M., & Brown, D. S. (2015). Improving hospital patient falls: Leveraging staffing characteristics and processes of care. The Journal of Nursing

- Administration, 45(5), 254-262. https://doi.org/10.1097/NNA.000000000000195
- Bae, S.-H., Kelly, M., Brewer, C. S., & Spencer, A. (2014). Analysis of nurse staffing and patient outcomes using comprehensive nurse staffing characteristics in acute care nursing units. *Journal of Nursing Care Quality*, 29(4), 318–326. https://doi.org/10.1097/NCQ.000000000000000057
- Bail, K., & Grealish, L. (2016). 'Failure to Maintain': A theoretical proposition for a new quality indicator of nurse care rationing for complex older people in hospital. *International Journal of Nursing Studies*, 63, 146–161. https://doi.org/10.1016/j.ijnurstu.2016.08.001
- Ball, J. E., Bruyneel, L., Aiken, L. H., Sermeus, W., Sloane, D. M., Rafferty, A. M., ... Griffiths, P. (2018). Post-operative mortality, missed care and nurse staffing in nine countries: A cross-sectional study. *International Journal of Nursing Studies*, 78, 10. https://doi.org/10.1016/j.ijnurstu.2017.08.004
- Barkell, N. P., Killinger, K. A., & Schultz, S. D. (2002). The relationship between nurse staffing models and patient outcomes: A descriptive study. *Outcomes Management*, 6(1), 27–33.
- Berkow, S., Vonderhaar, K., Stewart, J., Virkstis, K., & Terry, A. (2014). Analyzing staffing trade-offs on acute care hospital units. *Journal of Nursing Administration*, 44(10), 507–516. https://doi.org/10.1097/NNA.0000000000000109
- Blegen, M. A., Goode, C. J., Spetz, J., Vaughn, T., & Park, S. H. (2011). Nurse staffing effects on patient outcomes safety-net and non-safety-net hospitals. *Medical Care*, 49(4), 406–414. https://doi.org/10.1097/MLR.0b013e318202e129
- Bolton, L. B., Aydin, C. E., Donaldson, N., Brown, D. S., Sandhu, M., Fridman, M., & Aronow, H. U. (2007). Mandated nurse staffing ratios in California: A comparison of staffing and nursing-sensitive outcomes pre- and postregulation. *Policy, Politics & Nursing Practice*, 8(4), 238–250. https://doi.org/10.1177/1527154407312737
- Boyle, D. K., Jayawardhana, A., Burman, M. E., Dunton, N. E., Staggs, V. S., Bergquist-Beringer, S., & Gajewski, B. J. (2016). A pressure ulcer and fall rate quality composite index for acute care units: A measure development study. *International Journal of Nursing Studies*, 63, 73. https://doi.org/10.1016/j.ijnurstu.2016.08.020
- Breckenridge-Sproat, S., Johantgen, M., & Patrician, P. (2012). Influence of unit-level staffing on medication errors and falls in military hospitals. *Western Journal of Nursing Research*, 34(4), 455–474. https://doi.org/10.1177/0193945911407090
- Brennan, C. W., Daly, B. J., & Jones, K. R. (2013). State of the science: The relationship between nurse staffing and patient outcomes. Western Journal of Nursing Research, 35(6), 760–794. https://doi.org/10.1177/0193945913476577
- Buchan, J., & Dal Poz, M. R. (2002). Skill mix in the health care workforce: Reviewing the evidence. *Bulletin of the World Health Organisation*, 80, 575–580
- Chang, Y., & Mark, B. (2011). Effects of learning climate and registered nurse staffing on medication errors. *The Journal of Nursing Administration*, 41(7–8 Suppl), S6–S13. https://doi.org/10.1097/NNA.0b013e318221c213
- Cho, S., Ketefian, S., Barkauskas, V. H., & Smith, D. G. (2003). The effects of nurse staffing on adverse events, morbidity, mortality and medical costs. *Nursing Research*, 52(2), 71–79. https://doi.org/10.1097/00006 199-200303000-00003
- Choi, J., & Staggs, V. S. (2014). Comparability of nurse staffing measures in examining the relationship between RN staffing and unit-acquired pressure ulcers: A unit-level descriptive, correlational study. *International Journal of Nursing Studies*, 51(10), 1344–1352. https://doi.org/10.1016/j.ijnurstu.2014.02.011
- Choi, J., & Staggs, V. S. (2014). Comparability of nurse staffing measures in examining the relationship between RN staffing and unit-acquired pressure ulcers: a unit-level descriptive, correlational study. *International Journal Of Nursing Studies*, 51(10), 1344–1352. https://doi.org/10.1016/j.ijnurstu.2014.02.011

- de Cordova, P. B., Phibbs, C. S., Schmitt, S. K., & Stone, P. W. (2014). Night and day in the VA: Associations between night shift staffing, nurse workforce characteristics and length of stay. *Research in Nursing & Health*, 37(2), 90–97. https://doi.org/10.1002/nur.21582
- Donabedian, A. (1966). Evaluating the quality of medical care. *The Milbank Memorial Fund Quarterly*, 44(3), 166–206. https://doi.org/10.2307/3348969
- Donaldson, N., Bolton, L. B., Aydin, C., Brown, D., Elashoff, J. D., & Sandhu, M. (2005). Impact of California's licensed nurse-patient ratios on unit-level nurse staffing and patient outcomes. *Policy, Politics & Nursing Practice*, 6(3), 198–210. https://doi.org/10.1177/15271 54405280107
- Driscoll, A., Grant, M. J., Carroll, D., Dalton, S., Deaton, C., Jones, I., ... Astin, F. (2017). The effect of nurse-to-patient ratios on nurse-sensitive patient outcomes in acute specialist units: A systematic review and meta-analysis. European Journal of Cardiovascular Nursing, 17(1), 6–22. https://doi.org/10.1177/1474515117721561
- Duffield, C., Diers, D., O'Brien-Pallas, L., Aisbett, C., Roche, M., King, M., & Aisbett, K. (2011). Nursing staffing, nursing workload, the work environment and patient outcomes. *Applied Nursing Research*, 24(4), 244–255. https://doi.org/10.1016/j.apnr.2009.12.004
- Esparza, S. J., Zoller, J. S., White, A. W., & Highfield, M. E. (2012). Nurse staffing and skill mix patterns: Are there differences in outcomes? Journal of Healthcare Risk Management, 31(3), 14–23. https://doi.org/10.1002/jhrm.20092
- Estabrooks, C. A., Midodzi, W. K., Cummings, G. G., Ricker, K. L., & Giovannetti, P. (2005). The impact of hospital nursing characteristics on 30-day mortality. *Nursing Research*, *54*(2), 74–84. https://doi.org/10.1097/00006199-200503000-00002
- Francis, K., Nawafleh, H., & Chapman, Y. (2005). Spotlight on rural nurses: Implications for a new nursing discipline in Jordan. *Online Journal of Rural Nursing and Health Care*, 5(2), 54–72.
- Frith, K. H., Anderson, E. F., Caspers, B., Tseng, F., Sanford, K., Hoyt, N. G., & Moore, K. (2010). Effects of nurse staffing on hospital-acquired conditions and length of stay in community hospitals. *Quality Management in Health Care*, 19(2), 147–155. https://doi.org/10.1097/ QMH.0b013e3181dafe3f
- Furukawa, M. F., Raghu, T. S., & Shao, B. B. M. (2011). Electronic medical records, nurse staffing and nurse-sensetive patient outcomes: Evidence from the national database of nursing quality indicators. Medical Care Research and Review, 68(3), 311–331. https://doi.org/10.1177/1077558710384877
- Gardner, A., Mitchell, B., Beckingham, W., & Fasugba, O. (2014). A point prevalence cross-sectional study of healthcare-associated urinary tract infections in six Australian hospitals. *British Medical Journal Open*, 4(7), e005099. https://doi.org/10.1136/bmjopen-2014-005099
- Glance, L. G., Dick, A. W., Osler, T. M., Mukamel, D. B., Li, Y., & Stone, P. W. (2012). The association between nurse staffing and hospital outcomes in injured patients. BMC Health Services Research, 12, 247–247. https://doi.org/10.1186/1472-6963-12-247
- Godfrey, C. M., & Harrison, M. B. (2015). Systematic Review Resource Package (Queen's Joanna Briggs Collaboration Version 4.0). Retrieved from http://joannabriggs.org/assets/docs/jbc/operations/can-synthesise/CAN_SYNTHSISE_Resource-V4.pdf
- Goode, C. J., Blegen, M. A., Park, S. H., Vaughn, T., & Spetz, J. (2011). Comparison of patient outcomes in Magnet® and non-Magnet hospitals. *The Journal of Nursing Administration*, 41(12), 517–523. https://doi.org/10.1097/NNA.0b013e3182378b7c
- Griffiths, P., Ball, J., Murrells, T., Jones, S., & Rafferty, A. M. (2016). Registered nurse, healthcare support worker, medical staffing levels and mortality in English hospital trusts: A cross-sectional study. British Medical Journal Open, 6, e008751. https://doi.org/10.1136/bmjopen-2015-008751
- Griffiths, P., Recio-Saucedo, A., Dall'Ora, C., Briggs, J., Maruotti, A., Meredith, P., ... the Missed Care Study, G. (2018). The association

3421

- between nurse staffing and omissions in nursing care: A systematic review. *Journal of Advanced Nursing*, 74(7), 1474–1487. https://doi.org/10.1111/jan.13564
- Hart, P., & Davis, N. (2011). Effects of nursing care and staff skill mix on patient outcomes within acute care nursing units. *Journal of Nursing Care Quality*, 26(2), 161–168. https://doi.org/10.1097/NCQ.0b013 e3181efc9cb
- He, J., Almenoff, P. L., Keighley, J., & Yu-Fang, L. (2013). Impact of patient-level risk adjustment on the findings about nurse staffing and 30-Day mortality in Veterans Affairs acute care hospitals. *Nursing Research*, 62(4), 226–232. https://doi.org/10.1097/NNR.0b013e318295810c
- He, J., Staggs, V. S., Bergquist-Beringer, S., & Dunton, N. (2016). Nurse staffing and patient outcomes: A longitudinal study on trend and seasonality. BMC Nursing, 15(1), https://doi.org/10.1186/ s12912-016-0181-3
- Hendrix, T. J., & Foreman, S. E. (2001). Optimal long-term care nurse-staffing levels. *Nursing Economics*, 19(4), 164–175.
- Huang, L.-C., Lee, J.-L., Liang, Y.-W., Hsu, M.-Y., Cheng, J.-F., & Mei, T.-T. (2011). The skill mix model: A preliminary study of changing nurse role functions in Taiwan. *The Journal of Nursing Research*, 19(3), 220–229. https://doi.org/10.1097/JNR.0b013e318228cd5d
- Huston, C. J. (2001). Contemporary staffing-mix changes: The impact on postoperative pain management. *Pain Management Nursing*, 2(2), 65–72. https://doi.org/10.1053/jpmn.2001.23556
- Ibe, T., Ishizaki, T., Oku, H., Ota, K., Takabatake, Y., Iseda, A., ... Ueda, A. (2008). Predictors of pressure ulcer and physical restraint prevalence in Japanese acute care units. *Japan Journal of Nursing Science*, 5, 91–98. https://doi.org/10.1111/j.1742-7924.2008.00106.x
- Irvin, C., Sedlak, E., Walton, C., Collier, S., & Bernhofer, E. I. (2017). Hospital-acquired pressure injuries: The significance of the advanced practice registered nurse's role in a community hospital. *Journal of the American Association of Nurse Practitioners*, 29, 203–208. https://doi.org/10.1002/2327-6924.12440
- Jacob, E. R., McKenna, L., & D'Amore, A. (2015). The changing skill mix in nursing: Considerations for and against different levels of nurse. *Journal of Nursing Management*, 23(4), 421–426. https://doi. org/10.1111/jonm.12162
- Johansen, M. L., de Cordova, P. B., Duan, W., Martinez, M. E., & Cimiotti, J. P. (2015). The implications of nurse resources on cardiac care in the emergency department. Applied Nursing Research, 28(2), 210–212. https://doi.org/10.1016/j.apnr.2014.06.002
- Kane, R. L., Shamliyan, T. A., Mueller, C., Duval, S., & Wilt, T. J. (2007). The association of registered nurse staffing levels and patient outcomes: Systematic review and meta-analysis. *Medical Care*, 45(12), 1195–1204. https://doi.org/10.1097/MLR.0b013e3181468ca3
- Kenny, P. (2001). Maintaing quality care during a nursingshortage using licensed practical nurses in acute care. *Journal of Nursing Care Quality*, 15(4), 60–68.
- Kim, C. G., & Bae, K. S. (2018). Relationship between nurse staffing level and adult nursing-sensitive outcomes in tertiary hospitals of Korea: Retrospective observational study. *International Journal* of Nursing Studies, 80, 155–164. https://doi.org/10.1016/j.ijnur stu.2018.01.001
- Kim, S. J., Park, E.-C., Han, K.-T., Kim, S. J., & Kim, T. H. (2016). Nurse staffing and 30-day readmission of chronic obstructive pulmonary disease patients: A 10-year retrospective study of patient hospitalization. Asian Nursing Research, 10(4), 283–288. https://doi. org/10.1016/j.anr.2016.09.003
- Kim, Y., Kim, S.-H., & Ko, Y. (2016). Effect of nurse staffing variation and hospital resource utilization. Nursing and Health Sciences, 18(4), 473– 480. https://doi.org/10.1111/nhs.12294
- Kim, Y., & Han, K. (2018). Longitudinal associations of nursing staff turnover with patient outcomes in longterm care hospitals in Korea. *J Nurs Management*, 26, 518–524.

- Knaus, W. A., Draper, E. A., Wagner, D. P., & Zimmerman, J. E. (1986). An evaluation of outcome from intensive care in major medical centers. *Annals of Internal Medicine*, 104(3), 410–418. https://doi. org/10.7326/0003-4819-104-3-410
- Kutney-Lee, A., & Aiken, L. H. (2008). Effect of nurse staffing and education on the outcomes of surgical patients with comorbid serious mental illness. *Psychiatric Services (Washington, D. C.)*, 59(12), 1466–1469. https://doi.org/10.1176/appi.ps.59.12.1466
- Lake, E. T., Shang, J., Klaus, S., & Dunton, N. E. (2010). Patient falls: Association with hospital magnet status and nursing unit staffing. Research in Nursing & Health, 33(5), 413–425. https://doi.org/10.1002/nur.20399
- Lankshear, A. J., Sheldon, T. A., & Maynard, A. (2005). Nurse staffing and healthcare outcomes: A systematic review of the international research evidence. *Advances in Nursing Science*, 28(2), 163–174. https://doi.org/10.1097/00012272-200504000-00008
- Leary, A., Cook, R., Jones, S., Smith, J., Gough, M., Maxwell, E., ... Radford, M. (2016). Mining routinely collected acute data to reveal non-linear relationships between nurse staffing levels and outcomes. *British Medical Journal Open*, 6(12), e011177. https://doi.org/10.1136/bmjopen-2016-011177
- Lee, T., Yeh, M., Chen, H., & Lien, G. (2005). The skill mix practice model for nursing: Measuring outcome. *Journal of Advanced Nursing*, *5*1(4), 406–413. https://doi.org/10.1111/j.1365-2648.2005.03511.x
- Manojlovich, M., Sidani, S., Covell, C. L., & Antonakos, C. L. (2011). Nurse dose: Linking staffing variables to adverse patient outcomes. *Nursing Research*, 60(4), 214–220. https://doi.org/10.1097/NNR.0b013 e31822228dc
- Martsolf, G. R., Auerbach, D., Benevent, R., Stocks, C., Jiang, H. J., Pearson, M. L., ... Gibson, T. B. (2014). Examining the value of inpatient nurse staffing: An assessment of quality and patient care costs. Medical Care, 52(11), 982–988. https://doi.org/10.1097/MLR.00000 00000000248
- McCloskey, B. A., & Diers, D. K. (2005). Effects of New Zealand's health reengineering on nursing and patient outcomes. *Medical Care*, 43(11), 1140–1146. https://doi.org/10.1097/01.mlr.00001 82549.85761.cd
- McGillis Hall, L., & Doran, D. (2004). Nurse staffing, care delivery model and patient care quality. *Journal of Nursing Care Quality*, 19(1), 27–33. https://doi.org/10.1097/00001786-200401000-00007
- McGillis Hall, L., Doran, D., Baker, G. R., Pink, G. H., Sidani, S., O'Brien-Pallas, L., & Donner, J. (2003). Nurse staffing models as predictors of patient outcomes. *Medical Care*, 41(9), 1096–1109. https://doi.org/10.1097/01.MLR.0000084180.07121.2B
- McGillis Hall, L., Doran, D., & Pink, G. H. (2004). Nurse staffing models, nursing hours and patient safety outcomes. *Journal of Nursing Administration*, 34(1), 41–45. https://doi.org/10.1097/00005110-200401000-00009
- Myers, H., Pugh, J. D., & Twigg, D. E. (2018). Identifying nurse-sensitive indicators for stand-alone high acuity areas: A systematic review. *Collegian*, 25(4), 447–456. https://doi.org/10.1016/j.colegn.2017.10.004
- Needleman, J., Buerhaus, P., Mattke, S., Stewart, M., & Zelevinsky, K. (2002). Nurse-staffing levels and the quality of care in hospitals. New England Journal of Medicine, 346(22), 1715–1722. https://doi.org/10.1056/NEJMsa012247
- Needleman, J., Buerhaus, P., Mattke, S., Stewart, M., & Zelevinsky, K. (2002). Policy highlights: Nurse staffing and quality of care in hospitals in the United States. *New England Journal of Medicine*, 3(4), 306–308. https://doi.org/10.1177/152715402237442
- Needleman, J., Buerhaus, P., Stewart, M., Zelevinsky, K., & Mattke, S. (2006). Nurse staffing In hospitals: Is there a business case for quality? *Health Affairs*, 25(1), 204–211. https://doi.org/10.1377/hlthaff.25.1.204

- Newhouse, R. P., Dennison Himmelfarb, C., Morlock, L., Frick, K. D., Pronovost, P., & Liang, Y. (2013). A phased cluster-randomized trial of rural hospitals testing a quality collaborative to improve heart failure care: Organizational context matters. *Medical Care*, 51(5), 396–403. https://doi.org/10.1097/MLR.0b013e318286e32e
- Park, S. H., Blegen, M. A., Spetz, J., Chapman, S. A., & De Groot, H. (2012). Patient turnover and the relationship between nurse staffing and patient outcomes. *Research in Nursing & Health*, 35(3), 277–288. https://doi.org/10.1002/nur.21474
- Patrician, P. A., Loan, L., McCarthy, M., Fridman, M., Donaldson, N., Bingham, M., & Brosch, L. R. (2011). The association of shift-level nurse staffing with adverse patient events. *The Journal of Nursing Administration*, 41(2), 64–70. https://doi.org/10.1097/NNA.0b013 e31820594bf
- Patrician, P. A., McCarthy, M. S., Swiger, P., Raju, D., Breckenridge-Sproat, S., Su, X., ... Loan, L. A. (2016). Association of temporal variations in staffing with hospital-acquired pressure injury in military hospitals. Research in Nursing & Health, 40(2), 111–119. https://doi.org/10.1002/nur.21781
- Paulson, D. L. (2004). A comparison of wait times and patients leaving without being seen when licensed nurses versus unlicensed assistive personnel perform triage. *Journal of Emergency Nursing*, 30(4), 307–311. https://doi.org/10.1016/j.jen.2004.04.022
- Person, S. D., Allison, J. J., Kiefe, C. I., Weaver, M. T., Williams, O. D., Centor, R. M., & Weissman, N. W. (2004). Nurse staffing and mortality for Medicare patients with acute myocardial infarction. *Medical Care*, 42(1), 4–12. https://doi.org/10.1097/01.mlr.0000102369.67404.b0
- Pitkaaho, T., Partanen, P., Miettinen, M., & Vehvilainen-Julkunen, K. (2015). Non-linear relationships between nurse staffing and patients' length of stay in acute care units: Bayesian dependence modelling. *Journal of Advanced Nursing*, 71(2), 458–473. https://doi.org/10.1111/jan.12550
- Podsakoff, P. M., MacKenzie, S. B., & Podsakoff, N. P. (2011). Sources of method bias in social science research and recommendations on how to control it. *Annual Review of Psychology*, 63(1), 539–569. https://doi.org/10.1146/annurev-psych-120710-100452
- Potter, P., Barr, N., McSweeney, M., & Sledge, J. (2003). Identifying nurse staffing and patient outcome relationships: A guide for change in care delivery. *Nursing Economic*\$, 21(4), 158–166.
- Robinson, S., Griffiths, P., & Maben, J. (2009). Calculating skill mix: Implications for patient outcomes and costs. *Nursing Management*, 16(8), 22-23. https://doi.org/10.7748/nm2009.12.16.8.22.c7393
- Roche, M., Duffield, C., Aisbett, C., Diers, D., & Stasa, H. (2012). Nursing work directions in Australia: Does evidence drive the policy? *Collegian*, 19(4), 231–238. https://doi.org/10.1016/j.colegn.2012.03.006
- Roche, M. A., Duffield, C., Friedman, S., Dimitrelis, S., & Rowbotham, S. (2016). Regulated and unregulated nurses in the acute hospital setting: Tasks performed, delayed or not completed. *Journal of Clinical Nursing*, 25(1–2), 153–162. https://doi.org/10.1111/jocn.13118
- Schardt, C., Adams, M. B., Owens, T., Keitz, S., & Fontelo, P. (2007). Utilization of the PICO framework to improve searching PubMed for clinical questions. BMC Medical Informatics and Decision Making, 7, 16–16. https://doi.org/10.1186/1472-6947-7-16
- Schneider, P. P., & Geraedts, M. (2016). Staffing and the incidence of pressure ulcers in German hospitals: A multicenter cross-sectional study. Nursing and Health Sciences, 18(4), 457–464. https://doi. org/10.1111/nhs.12292
- Schreuders, L. W., Bremner, A. P., Geelhoed, E., & Finn, J. (2015). The relationship between nurse staffing and inpatient complications. *Journal of Advanced Nursing*, 71(4), 800–812. https://doi.org/10.1111/jan.12572
- Seago, J. A., Williamson, A., & Atwood, C. (2006). Longitudinal analyses of nurse staffing and patient outcomes: More about failure to rescue. The Journal of Nursing Administration, 36(1), 13–21. https://doi. org/10.1097/00005110-200601000-00005

- Sharma, K., Hastings, S. E., Suter, E., & Bloom, J. (2016). Variability of staffing and staff mix across acute care units in Alberta, Canada. *Human Resources for Health*, 14(1), 74–74. https://doi.org/10.1186/s12960-016-0172-1
- Sochalski, J., Konetzka, R. T., Zhu, J., & Volpp, K. (2008). Will mandated minimum nurse staffing ratios lead to better patient outcomes? *Medical Care*, 46(6), 606–613. https://doi.org/10.1097/MLR.0b013 e3181648e5c
- Sovie, M. D., & Jawad, A. F. (2001). Hospital restructuring and its impact on outcomes: Nursing staff regulations are premature. *Journal of Nursing Administration*, 31(12), 588–600. https://doi.org/10.1097/00005110-200112000-00010
- Staggs, V. S., & Dunton, N. (2014). Associations between rates of unassisted inpatient falls and levels of registered and non-registered nurse staffing. *International Journal for Quality in Health Care*, 26(1), 87–92. intqhc/mzt080
- Staggs, V. S., Knight, J. E., & Dunton, N. (2012). Understanding unassisted falls: Effects of nurse staffing level and nursing staff characteristics. *Journal of Nursing Care Quality*, 27(3), 194–199. https://doi.org/10.1097/NCQ.0b013e318241da2d
- Staggs, V. S., Olds, D. M., Cramer, E., & Shorr, R. I. (2016). Nursing skill mix, nurse staffing level and physical restraint use in US hospitals: A longitudinal study. *Journal of General Internal Medicine*, 32(1), 35–41. https://doi.org/10.1007/s11606-016-3830-z
- Tourangeau, A. E., Giovannetti, P., Tu, J. V., & Wood, M. (2002). Nursingrelated determinants of 30-day mortality for hospitalized patients. *The Canadian Journal of Nursing Research*, 33(4), 71–88.
- Twigg, D., Duffield, C., Bremner, A., Rapley, P., & Finn, J. (2011). The impact of the nursing hours per patient day (NHPPD) staffing method on patient outcomes: A retrospective analysis of patient and staffing data. *International Journal of Nursing Studies*, 48(5), 540–548. https://doi.org/10.1016/j.ijnurstu.2010.07.013
- Twigg, D., Duffield, C., Bremner, A., Rapley, P., & Finn, J. (2012). Impact of skill mix variations on patient outcomes following implementation of nursing hours per patient day staffing: A retrospective study. *Journal of Advanced Nursing*, 68(12), 2710–2718. https://doi.org/10.1111/j.1365-2648.2012.05971.x
- Twigg, D., Duffield, C., Thompson, P. L., & Rapley, P. (2010). The impact of nurses on patient morbidity and mortality the need for a policy change in response to the nursing shortage. *Australian Health Review*, 34(3), 312–316. https://doi.org/10.1071/AH08668
- Twigg, D. E., Gelder, L., & Myers, H. (2015). The impact of understaffed shifts on nurse-sensitive outcomes. *Journal of Advanced Nursing*, 71(7), 1564–1572. https://doi.org/10.1111/jan.12616
- Twigg, D. E., Myers, H., Duffield, C., Pugh, J. D., Gelder, L., & Roche, M. (2016). The impact of adding assistants in nursing to acute care hospital ward nurse staffing on adverse patient outcomes: An analysis of administrative health data. *International Journal of Nursing Studies*, 63, 189–200. https://doi.org/10.1016/j.ijnurstu.2016.09.008
- Tzeng, H.-M., Hu, H. M., & Yin, C.-Y. (2011). The relationship of the hospital-acquired injurious fall rates with the quality profile of a hospital's care delivery and nursing staff patterns. *Nursing Economic*\$, 29(6), 299–316.
- Unruh, L. (2003). Licensed nurse staffing and adverse events in hospitals. *Medical Care*, 41(1), 142–152. https://doi.org/10.1097/00005650-200301000-00016
- Unruh, L., & Zhang, N. J. (2012). Nurse staffing and patient safety in hospitals: New variable and longitudinal approaches. *Nursing Research*, 61(1), 3–12. https://doi.org/10.1097/NNR.0b013e3182358968
- Whitman, G. R., Kim, Y., Davidson, L. J., Wolf, G. A., & Wang, S. (2002). The impact of staffing on patient outcomes across specialty units. JONA: the Journal of Nursing Administration, 32(12), 633–639. https://doi.org/10.1097/00005110-200212000-00008
- Wingate, S., Sng, E., & Loprinzi, P. D. (2018). The influence of common method bias on the relationship of the socio-ecological model in

predicting physical activity behavior. *Health Promot Perspect*, 8(1), 41–45. https://doi.org/10.15171/hpp.2018.05

World Health Organization. (2000). The World Health Report, 2000— Health systems: Improving performance. Geneva, Switzerland: World Health Organization Retrieved from https://www.who.int/ whr/2000/en/

Yang, K. (2003). Relationships between nurse staffing and patient outcomes. *Journal of Nursing Research (Taiwan Nurses Association)*, 11(3), 149–157. https://doi.org/10.1097/01.JNR.0000347631. 87723.de

Yang, P.-H., Hung, C.-H., & Chen, Y.-C. (2015). The impact of three nursing staffing models on nursing outcomes. *Journal of Advanced Nursing*, 71(8), 1847–1856. https://doi.org/10.1111/jan.12643

SUPPORTING INFORMATION

Additional supporting information may be found online in the Supporting Information section at the end of the article.

How to cite this article: Twigg DE, Kutzer Y, Jacob E, Seaman K. A quantitative systematic review of the association between nurse skill mix and nursing-sensitive patient outcomes in the acute care setting. *J Adv Nurs*. 2019;75:3404–3423. https://doi.org/10.1111/jan.14194

The Journal of Advanced Nursing (JAN) is an international, peer-reviewed, scientific journal. JAN contributes to the advancement of evidence-based nursing, midwifery and health care by disseminating high quality research and scholarship of contemporary relevance and with potential to advance knowledge for practice, education, management or policy. JAN publishes research reviews, original research reports and methodological and theoretical papers.

For further information, please visit JAN on the Wiley Online Library website: www.wileyonlinelibrary.com/journal/jan

Reasons to publish your work in JAN:

- High-impact forum: the world's most cited nursing journal, with an Impact Factor of 1.998 ranked 12/114 in the 2016 ISI Journal Citation Reports © (Nursing (Social Science)).
- Most read nursing journal in the world: over 3 million articles downloaded online per year and accessible in over 10,000 libraries worldwide (including over 3,500 in developing countries with free or low cost access).
- Fast and easy online submission: online submission at http://mc.manuscriptcentral.com/jan.
- Positive publishing experience: rapid double-blind peer review with constructive feedback.
- Rapid online publication in five weeks: average time from final manuscript arriving in production to online publication.
- Online Open: the option to pay to make your article freely and openly accessible to non-subscribers upon publication on Wiley Online Library, as well as the option to deposit the article in your own or your funding agency's preferred archive (e.g. PubMed).